

CORE PURPOSE, VALUES, AND GOAL STATEMENT DURHAM TOWN COUNCIL – ADOPTED JUNE 20, 2005

CORE PURPOSE: To be effective leaders in ensuring Durham residents are provided with a high quality level of ongoing municipal services. This is the Town Council's highest priority and the underlying theme in all actions.

CORE VALUES: Fair and open-minded approach to issues
 Excellence in all endeavors
 Trust and respect
 Honesty and integrity
 Justice

Action Statements: Preserve open space, vistas, and farmlands
 Maintain the integrity of our neighborhoods
 Encourage a new permanent library
 Nurture a vibrant downtown
 Enhance revenues and/or improve operational efficiency
 Foster a cooperative relationship with UNH based on fair and equitable Agreements

<u>Work Area</u>	<u>Objective</u>	<u>Responsible Person/Organization</u>	<u>Timeframe</u>	<u>Expected Result</u>	<u>Progress/Notes</u>
PRESERVE OPEN SPACE, VISTAS, AND FARMLANDS	<ul style="list-style-type: none"> Enact remaining Zoning Ordinance section. 	Planning Board/Town Council	September 2005	Updated zoning regulations that reflect intention of 2000 Master Plan.	
MAINTAIN THE INTEGRITY OF OUR	<ul style="list-style-type: none"> Develop a housing policy that includes seniors, 	Town Council/Planning	Long Term	Greater availability of	

NEIGHBORHOODS	students, and affordable housing. This should include adequate on-campus housing of at least 70% of undergraduate degree students, as well as programs designed to integrate UNH students into the community.	Board		senior and affordable housing in Durham and mitigation of impact student housing has on Durham neighborhoods.	
	<ul style="list-style-type: none"> Encourage sites and opportunities for the development of faculty housing in Durham. 	Town Council/Planning Board	Long Term	Develop additional faculty housing in Durham.	
DURHAM PUBLIC LIBRARY	<ul style="list-style-type: none"> Encourage a new permanent library. 	Library Trustees/Town Council/Administrator	Long Term	Act on recommendations of site selection committee, assist in the development of a funding plan, and oversee the construction of a facility.	
NURTURE A VIBRANT DOWNTOWN	<ul style="list-style-type: none"> Work to enhance vibrancy of downtown Durham through the development of an infrastructure improvement/beautification plan. 	Durham Business Association/Interested Residents/UNH/Town	Long Term	Ensure downtown remains vibrant for residents and visitors alike by creating an infrastructure improvement/beautification plan for downtown area.	

<p>STREAMLINE OPERATIONS, INCREASE REVENUE, AND IMPROVE EFFICIENCY</p>	<ul style="list-style-type: none"> Resolve the status of the Town-owned land at W. Arthur Grant Circle and develop plan for same. 	<p>EDC/Council</p>	<p>Firm plan from EDC by September 2005.</p>	<p>Begin to actively market Business Park to generate additional taxable base, determine whether it should be used instead for passive recreation, or a combination of both.</p>	
	<ul style="list-style-type: none"> Enact impact fee ordinance and methodology associated with related fee schedule 	<p>Council/Planning Board</p>	<p>January 2006</p>	<p>Offset impact of new development on community.</p>	
	<ul style="list-style-type: none"> Move forward with development of Craig Supply site. Construct parking lot (or garage), pursue Federal grant funds, identify use for salvageable office building (if any), and dialogue with UNH as to future disposition of site. 	<p>Administrator/DPW/UNH</p>	<p>Long Term. 95 +/- space parking lot installed by fall 2005. Remaining 70 spaces (for a total of 165) installed by July 1, 2006. Ongoing grant applications. Long-term RAP</p>	<p>Improve parking within Durham. Better allocation of an existing resource. Long-term goal is to remediate the Brownfields site.</p>	

			implementat ion for site.		
	<ul style="list-style-type: none"> Continue to work through feasibility of moving dispatching services to Strafford County to reduce dispatching operational costs. 	Administrator/DPD/DFD/UNH (Council will have to approve MOU with Strafford County.)	January 1, 2006 <i>OR</i> July 1, 2006. (Note, County construction schedule is experiencing delays.)	Improved financial efficiency resulting in lower tax burden for taxpayers.	
	<ul style="list-style-type: none"> Encourage continued discussions on whether the Town would be better served with one rather than two police departments and act on an implementation plan if change is desired. 	Council/Administrator/UNH	Long Term	Increased efficiency and cost effective service delivery/unified enforcement capability.	
	<ul style="list-style-type: none"> Examine whether there is unnecessary duplication of services in the Ambulance Corps/Fire Department relationship, and if so, develop a plan to eliminate it. 	Administrator/Fire Department	January 1, 2007 Study in 2005/2006. Implement in 2007	Increased efficiency and cost effective service delivery. Improved level of service for residents.	
	<ul style="list-style-type: none"> Commission a review of the Durham Fire Department and act on recommendations for enhancing operational efficiency. 	Administrator/Fire Chief	April 2006. To be undertaken in conjunction with hiring of new Fire Chief.	Increased efficiency and cost effective service delivery. Improved level of service for residents.	

<p>FOSTER A COOPERATIVE RELATIONSHIP WITH UNH BASED ON FAIR AND EQUITABLE AGREEMENTS</p>	<ul style="list-style-type: none"> • Ratify New UNH/Town agreements (Fire, School, Water, Wastewater) 	<p>Town Negotiating Team/UNH/Council</p>	<p>Council/Trustee approval by September 2005.</p>	<p>Increased revenue to Durham for the financial impact of hosting a state institution.</p>	
	<ul style="list-style-type: none"> • Negotiate surcharge plans for ticket sales, rental/lease fees 	<p>Town Negotiating Team/UNH</p>	<p>January 2006</p>	<p>Increased revenue to Durham for the impact of hosting a state institution.</p>	
	<ul style="list-style-type: none"> • Encourage payments to Town by “for profit” companies using UNH facilities that are not related to the University’s traditional educational mission. 	<p>Council/Administrator</p>	<p>Long Term</p>	<p>Payments to Town by “for profits” and equalize competitive environment between off campus and on campus “for profit” businesses. Generate additional revenues for Durham.</p>	
<p>COMMUNITY</p>	<ul style="list-style-type: none"> • Keep residents and other key policymakers informed of local affairs. 	<p>Administrator/DCAT/Business Office</p>	<p>Long Term</p>	<p>Continued support for DCAT/List Server/Web Site in Durham & ongoing communication with legislative</p>	

				delegation and external constituencies.	
	<ul style="list-style-type: none"> Rehabilitate Packers Falls Bridge. 	Administrator/DPW (Council must approve construction bid)	Bids awarded by Council in July 2005. Construction complete by December 2005.	Address aesthetic concerns raised by community.	
OTHER	<ul style="list-style-type: none"> Review structure of meetings to make more efficient 	Town Council/Chair/Vice Chair	Long Term	Efficient use of Council time at meetings.	
	<ul style="list-style-type: none"> Ask the Planning Board to conduct an impact analysis of developing a northern connector and southern connector 	Planning Board	January 2007. Council will likely need to appropriate funds in 2006	Guidance on long term efficacy of N. and S. Connector.	