ANNUAL EVALUATION OF TODD SELIG MARPIS an 2/10/2020 2019

1 = Unacceptable 2 = Acceptable 3 = Good 4 = Very Good 5 = Excellent

		1	2	3	4	5	N/A
Ability	to maintain or improve strong relationships with:						
0	Town Council (responsiveness to concerns)						4.8
۰	External entities such as UNH, town businesses, etc.						4.8
•	Town department heads and staff						4.8
0	Town committees and boards						4.8
٠	Serves citizens effectively and efficiently						4.8
Financi	ial oversight:						
.0	Financial performance of the Town						4.7
0	Fiscal responsibility						5
0	Budget (process, preparation, dissemination)						5
0	Budget (creation of budget within Council guidelines)						4.9
•	Accomplishment of meaningful modifications in the economic relationship with UNH						4.7
Leader	ship:						
•	Provides clear guidance to the Council on all issues						4.6
	Provides effective management of town staff and departments						4.5
	Improves the performance of town staff, when needed. When necessary, has removed individuals who have failed to perform consistent with their job description and/or compensation						4.3
•	Competency in human resource area with new hires during his administration						4.5
	Provides leadership and support to town committees and boards as necessary.						4.3

Initia	tive:		
9	Proposes appropriate initiatives/strategic direction to the Council		4.6
0	Is timely in follow up reports to Council initiatives		5
0	Accomplishment of Council's goals and objectives		4.9
٥	Ability to be a visionary for future community planning		4.5
Othe	er:	,	
	Appropriately challenges the status quo		4.1
•	Willingness to challenge and support his convictions		. 4.4
۰	Appropriate allocation of time and energies, including delegating non-essential tasks		4.3

Provide additional written evaluation below or separately if you wish. Evaluation forms are due to Kitty Marple not later than FRIDAY, JANUARY 31, 2020.

102.3/22 AVERNOR Socres = 4.65

wayne

Wayne Burton

1 = Unacceptable 2 = Acceptable 3 = Good 4 = Very Good 5 = Excellent

	1	2	3	4	5	N/A
Ability to maintain or improve strong relationships with:						
Town Council (responsiveness to concerns)					X	
 External entities such as UNH, town businesses, etc. 				X		
Town department heads and staff					X	
Town committees and boards					Х	
Serves citizens effectively and efficiently		-			X	
Financial oversight:		-				
Financial performance of the Town					X	-
Fiscal responsibility					Х	
Budget (process, preparation, dissemination)					Х	
 Budget (creation of budget within Council guidelines) 		-			X	
 Accomplishment of meaningful modifications in the economic relationship with UNH 					X	
Leadership:						
 Provides clear guidance to the Council on all issues 					x	
 Provides effective management of town staff and departments 					х	
 Improves the performance of town staff, when needed. When necessary, has removed individuals who have failed to perform consistent with their job description and/or compensation 					x	
 Competency in human resource area with new hires during his administration 					Х	
 Provides leadership and support to town committees and boards as necessary. 					x	

Initiative:				
 Proposes appropriate initiatives/strategic direction to the Council 			X	
Is timely in follow up reports to Council initiatives			X	
Accomplishment of Council's goals and objectives			X	
 Ability to be a visionary for future community planning 			Х	
				·
Other:				
Appropriately challenges the status quo			X	
Willingness to challenge and support his convictions			X	
 Appropriate allocation of time and energies, including delegating non-essential tasks 			X	

Provide additional written evaluation below or separately if you wish. Evaluation forms are due to Kitty Marple not later than <u>FRIDAY</u>, JANUARY 31, 2020.

Narrative:

In a year when resident emotions ran high on so many issues, from placing wind turbines to protecting Great Bay from undue damage while doing best he could by those most directly affected by the transmission line installation constructed by Eversource, Administrator Selig worked very hard while keeping his cool on a myriad of projects and initiatives. Most remarkably, he kept up with many issues simultaneously while bringing recognition to the town through his efforts state-wide, nationally and this, year internationally through his trip to the Middle East.

His last quarterly update on the extent he accomplished his annual goals, includes about three dozen initiatives/projects all of which he either completed or made significant progress on. While it's true his hard-working staff deserve great acclaim also, the administrator must keep them organized and motivated while doing the same for himself. That the town government accomplishes so much with limited resources is a tribute to all of them deserving of our undying gratitude.

Wayne Burton

ANNUAL EVALUATION OF TODD SELIG Andrew Corrow Submission - 2019

1 = Unacceptable 2 = Acceptable 3 = Good 4 = Very Good 5 = Excellent

1 2 3 4 5 N/A Ability to maintain or improve strong relationships with: Х ٠ Town Council (responsiveness to concerns) Х • External entities such as UNH, town businesses, Х etc. Town department heads and staff Х Town committees and boards Х ٠ Serves citizens effectively and efficiently Financial oversight: • Financial performance of the Town Х Fiscal responsibility Х Budget (process, preparation, dissemination) Х Budget (creation of budget within Council Х guidelines) Accomplishment of meaningful modifications in the economic relationship with UNH Х Leadership: Provides clear guidance to the Council on all X issues Provides effective management of town staff and departments Х Improves the performance of town staff, when needed. When necessary, has removed individuals who have failed to perform consistent with their job description and/or compensation Х Competency in human resource area with new hires during his administration Х • Provides leadership and support to town committees and boards as necessary. Х

prote

Initiative:				
 Proposes appropriate initiatives/strategic direction to the Council 		X		
 Is timely in follow up reports to Council initiatives 			X	
Accomplishment of Council's goals and objectives			Х	
 Ability to be a visionary for future community planning 		X		
Other:				
Appropriately challenges the status quo	· .	X		
Willingness to challenge and support his convictions		Χ.		
 Appropriate allocation of time and energies, including delegating non-essential tasks 			х	

Provide additional written evaluation below or separately if you wish. **Evaluation forms are due to Kitty Marple not later than FRIDAY, JANUARY 31, 2020**.

I have worked very closely with Todd as a member of the Council and various Boards, Committees and Commissions for nearly a decade.

Overall I believe Mr. Selig has been a phenomenal Town Administrator for this past year and for the nearly 10 years I have lived in this community. Many of the decisions that the Town Administrator is required to make are not easy ones. Many are unpopular and are routinely questioned by residents. That is understandable. It comes with the territory. The "holiday tree" issue was one of the more challenging issues of this past year. With this issue came personal attacks on the Council and on TA Selig. I am always impressed with the way Mr. Selig handles himself in situations such as this. Impressed because I know I would not be able to do that. My default is always to attack. Of course I would not be a good TA. In situations such as this it solidifies in my mind that he is the right person for this position.

I feel Mr. Selig executes his duties ensuring the interests of the town are paramount. Mr. Selig is very approachable and accessible to all; Town staff, residents and members of Boards, Committees and Commissions...even the residents that are less than respectful. Mr. Selig takes the time to individually thank everyone that sends an e-mail suggestion whether it is criticism or praise. I admire that.

Mr. Selig is technically competent in his craft. As a result he is always able to provide excellent critical analysis and clear recommendations to the Town Council. Whether or not I agree with his recommendations (which I typically do) they are always well thought out and have considered 2d and 3d order effects of a particular issue. I for one rely on his ability to tease out what is important with an issue. He routinely thinks of angles that I have not even imagined. This has been extremely important to me and I'm sure the entire Council. His nearly 20 years of dealing with the issues of our community and our relationship with the University are an incredible asset to the Town. He is very proactive to ensure that the goals and vision of the Town are met. His most recent trip to Baltimore is evidence of this. He literally is going out of his way to help foster economic development.

I believe we, as a Town, are also blessed that Mr. Selig has been in this position this long. He provides the continuity for the Council on all issues.

I know I am supposed to place numbers in each line of the matrix, but I am not sure that the tabulated small changes are helpful. Here a some brief thoughts on the major categories.

Ability to maintain or improve strong relationships with: 4

In my mind, this is the most important part of the job. Durham's mix of UNH students, families, and retirees make working together a challenge. Todd has done a nice job encouraging us to get to know each other and foster collaboration. Friday Updates is a valuable resources for delivering communities news. One important consideration going forward is to listen to all of Durham and not the voices of select few.

Financial oversight: 5

The Town Budget process has been excellent. Despite the paper, the budget books really provide a detailed user friendly explanation of the plan for the fiscal year. Todd and Gail have been open to suggestions, and the finished product manages to balance the fiscal responsibility with Town Council goals.

Leadership: 3

The seasonal nature of Durham's downtown remains a significant challenge. Newmarket, Exeter, and Dover have all experienced significant revitalization, yet despite efforts to encourage residents to shop locally, Durham has lagged behind. Moving the Economic Development Directors's office out of the basement and incorporating her in the building/planning team is an encouraging step. Rather than working in isolation, we need to examine how other communities have successfully used zoning and incentives.

Challenges to the Status Quo: 3.5

As I mentioned above, Durham's mix of long time residents, families, and students make changes to the status quo extremely difficult. Todd has taken a very conservative approach to navigating this minefield, but sometimes taking a risk is needed to move durham forward.

Jim

2019

	1 = Unacceptable	2 = Acceptable	3 = Good	4 = Very	Good	5	5 = Exc	ellent	
		· · · · · · · · · · · · · · · · · · ·		1	2	3	4	5	N/A
Ability	y to maintain or impl	rove strong relatio	nships with:				·h		
•	Town Council (res	ponsiveness to co	oncerns)			i		Х	
٠	External entities s etc.	such as UNH, towr	n businesses,					х	
٠	Town department	heads and staff						Х	
•	Town committees	and boards						Х	
•	Serves citizens ef	fectively and effici	ently					X	
Finan	cial oversight:		· · · · · · · · · · · · · · · · · · ·						
٠	Financial perform	ance of the Town	· . ·					X	
٠	Fiscal responsibili	ty						Х	
٠	Budget (process,	preparation, disse	mination)					Х	
٠	Budget (creation of guidelines)	of budget within C	ouncil					X	
•	Accomplishment of economic relation		lifications in the)				X	
Leade	ərship:								
•	Provides clear gu issues	idance to the Cou	ncil on all					X	
•	Provides effective departments	management of t	own staff and				x		
•	Improves the perf needed. When ne who have failed to description and/or	cessary, has remo perform consiste	oved individuals					X	
٠	Competency in hu hires during his ad		a with new						Х
•	Provides leadersh committees and b							X	

Initiative:					
 Proposes appropriate initiatives/strategic direc to the Council 	tion		·	X	
 Is timely in follow up reports to Council initiativ 	es			X	
Accomplishment of Council's goals and object	ves			X	
 Ability to be a visionary for future community planning 			X		•
			-		
Other:					
Appropriately challenges the status quo			X		
 Willingness to challenge and support his convictions 		· ·		X	
 Appropriate allocation of time and energies, including delegating non-essential tasks 				X	

Provide additional written evaluation below or separately if you wish. **Evaluation forms are due to** Kitty Marple not later than <u>FRIDAY</u>, JANUARY 31, 2020.

Kitty

2019

1 = Unacceptable 2 = Acceptable 3 = Good 4 = Very Good 5 = Excellent

	1	2	3	4	5	N/A
Ability to maintain or improve strong relationships with:						
Town Council (responsiveness to concerns)					X	
 External entities such as UNH, town businesses, etc. 				-	X	
Town department heads and staff	A				X	4
Town committees and boards				X	<u> </u>	
Serves citizens effectively and efficiently	· · · · · · · · · · · · · · · · · · ·				X	
	.a., •					1
Financial oversight:						
Financial performance of the Town					• X	
Fiscal responsibility					X	1.1
 Budget (process, preparation, dissemination) 					X	
 Budget (creation of budget within Council guidelines) 			14 y		X	
• Accomplishment of meaningful modifications in the economic relationship with UNH				Х		
	i d					
Leadership:						
 Provides clear guidance to the Council on all issues 					X	
 Provides effective management of town staff and departments 					X	
 Improves the performance of town staff, when needed. When necessary, has removed individuals who have failed to perform consistent with their job description and/or compensation 					X	
 Competency in human resource area with new hires during his administration 					X	
 Provides leadership and support to town committees and boards as necessary. 		2 1 4 2 1 40 1		X		

Initiati	ive:	
٥	Proposes appropriate initiatives/strategic direction to the Council	X
0	Is timely in follow up reports to Council initiatives	X
٥	Accomplishment of Council's goals and objectives	X
0	Ability to be a visionary for future community planning	X
Other	:	
9	Appropriately challenges the status quo	X
٩	Willingness to challenge and support his convictions	X
9	Appropriate allocation of time and energies, including delegating non-essential tasks	X

Provide additional written evaluation below or separately if you wish. Evaluation forms are due to Kitty Marple not later than FRIDAY, JANUARY 31, 2020.

Todd Selig has proven, time and again, his ability to manage town affairs. His 20 years of experience have enhanced his capabilities. He maintains honest, open, civil discourse with his employees and residents. Although people do not always agree with his decision making, I feel that he always has the best interests of the town as a whole in mind.

Todd's energy level has remained high, taking on tasks with relative enthusiasm, even when faced with relentless negative feedback from certain residents. This kind of dedication is hard to maintain over the many years he and several of his long term employees have served. I hope it is due to the fact that he and others know that they are appreciated by most residents.

I gave Todd slightly lower marks in the area of boards and committees because he has allowed committees to proceed at their own speed, even if they are not accomplishing much. I do not expect committees to be constantly producing content but Todd does not have as much influence with them as implied in the bullets above.

The financial connection with UNH is scored lower because there has not been much movement in that area of late. Future mutually beneficial development projects are barely in the initial planning phase and may not be realized for quite a while. UNH does continue to share in combined expenses (water, sewer, road maintenance etc) and I appreciate all of the work done behind the scenes to maintain a positive relationship.

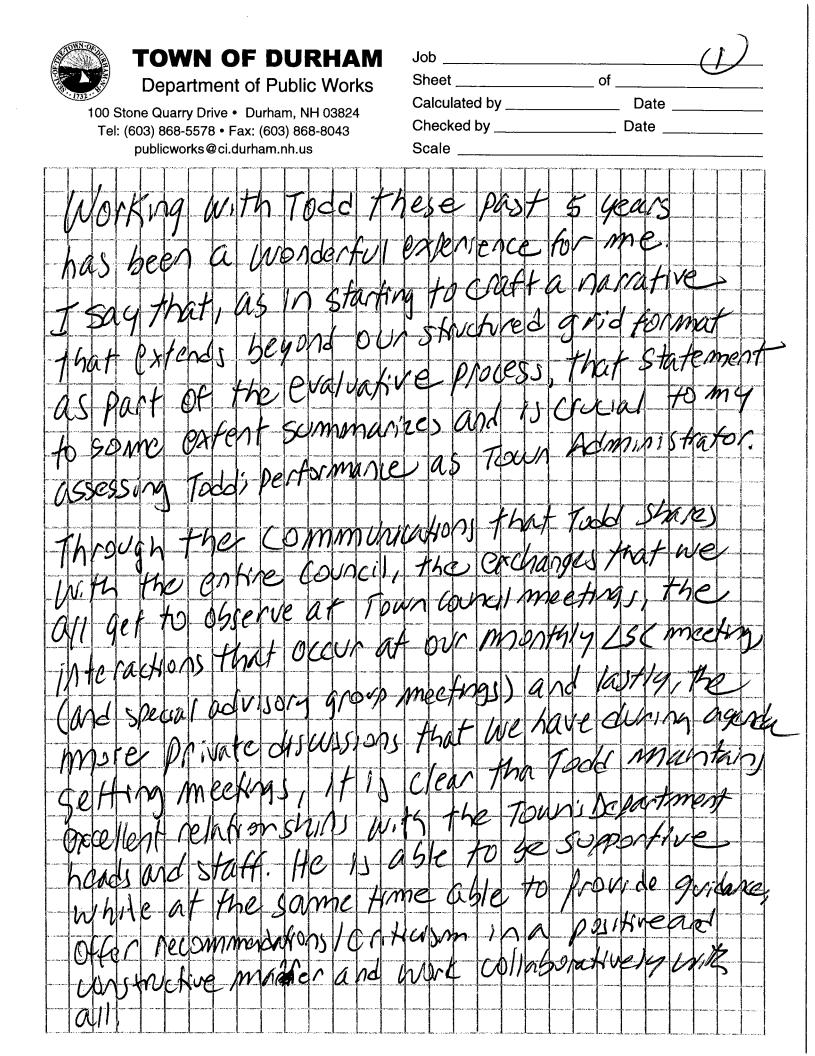
Todd Selig is still an exceedingly effective manager. He has embraced new tasks and harnessed money from Eversource to begin the difficult process of improving the Great Bay estuary, an important piece of infrastructure in the fight against climate change. These kinds of initiatives are a regular part of Todd's management portfolio.

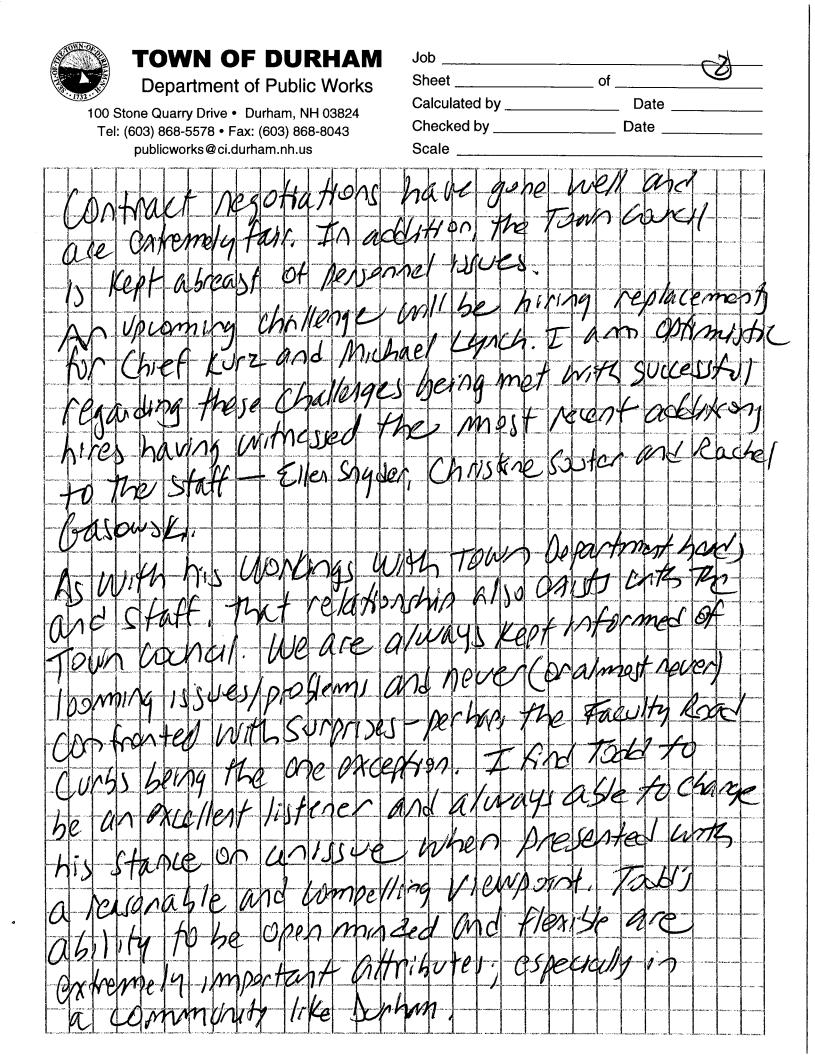
I am proud to work alongside Todd Selig and look forward to supporting him and his team.

lenn

1 = Unacceptable 2 = Acceptable 3 = Good 4	= Very	Good	5	= Exce	ellent	
	1	2	3	4	5	N/A
Ability to maintain or improve strong relationships with:					/	
Town Council (responsiveness to concerns)					-	6
• External entities such as UNH, town businesses, etc.					~	
Town department heads and staff			ŀ		1	
Town committees and boards						
Serves citizens effectively and efficiently						
Financial oversight:					· ·	
Financial performance of the Town				1	1	
Fiscal responsibility		<u> </u>		···-		
Budget (process, preparation, dissemination)						
Budget (creation of budget within Council guidelines)		· ·		1	1	
Accomplishment of meaningful modifications in the		1	1	1		
economic relationship with UNH						
Leadership:						
Provides clear guidance to the Council on all issues						· .
Provides effective management of town staff and					1	
departments						
• Improves the performance of town staff, when needed.						
When necessary, has removed individuals who have					1	
failed to perform consistent with their job description						
and/or compensation						
 Competency in human resource area with new hires 					1	
during his administration					V	
Provides leadership and support to town committees			1			
and boards as necessary.			V			
nitiative:		· ·				
Proposes appropriate initiatives/strategic direction to				1		
the Council						
Is timely in follow up reports to Council initiatives		· ·				
Accomplishment of Council's goals and objectives		1	1	1	~	
Ability to be a visionary for future community planning		· ·	5	1		
Other:			ļ.,	ļ	ļ	
Appropriately challenges the status quo	ļ	ļ		·	. 	
Willingness to challenge and support his convictions	ļ				<u> </u>	
 Appropriate allocation of time and energies, including 					· ·	
delegating non-essential tasks	<u> </u>		•			

Provide additional written evaluation below or separately if you wish. **Evaluation forms are due to Kitty** Marple not later than <u>FRIDAY</u>, JANUARY 31, 2020.







Department of Public Works

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Department of Public Works

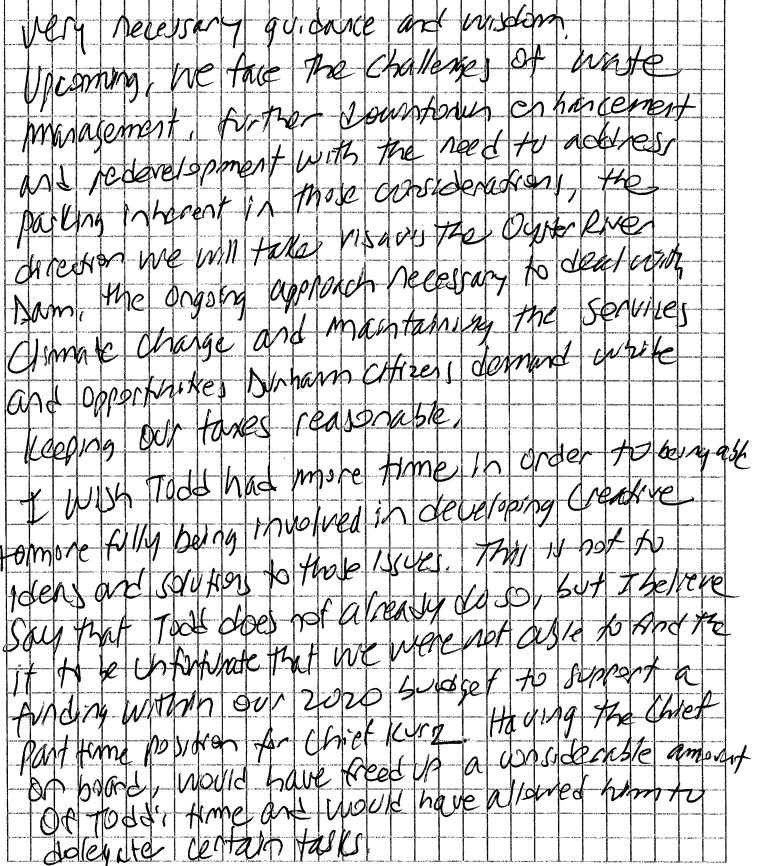
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Department of Public Works

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Department of Public Works

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2019

1 = Unacceptable 2 = Acceptable 3 = Good 4 = Very Good 5 = Excellent 1 2 3 4 5 N/A Ability to maintain or improve strong relationships with: • Town Council (responsiveness to concerns) Х ٠ External entities such as UNH, town businesses, etc. Х ٠ Town department heads and staff Х . Town committees and boards Х Serves citizens effectively and efficiently ۰ Х **Financial oversight:** ٠ Financial performance of the Town Х ٠ **Fiscal responsibility** Х Budget (process, preparation, dissemination) ٠ Х Budget (creation of budget within Council guidelines) Х Accomplishment of meaningful modifications in the ٠ Х economic relationship with UNH Leadership: • Provides clear guidance to the Council on all issues Х Provides effective management of town staff and Х departments Improves the performance of town staff, when needed. ٠ Х When necessary, has removed individuals who have failed to perform consistent with their job description and/or compensation Competency in human resource area with new hires Х during his administration Provides leadership and support to town committees and Х boards as necessary. Initiative: Proposes appropriate initiatives/strategic direction to the Х Council Is timely in follow up reports to Council initiatives . Х Accomplishment of Council's goals and objectives • Х

•	Ability to be a visionary for future community planning			Х		
Other:						
• *	Appropriately challenges the status quo			Х		
•	Willingness to challenge and support his convictions				Х	
•	Appropriate allocation of time and energies, including delegating non-essential tasks	· ·		X		

Provide additional written evaluation below or separately if you wish. **Evaluation forms are due to Kitty Marple not** later than <u>FRIDAY. JANUARY 31, 2020</u>.

Over all I see Todd Selig as an outstanding town administrator and consider Durham to be very fortunate to have him as an employee and resident. Most of the opinions above are marked as excellent because I truly do feel Todd performs at a high level of ability and deserves an excellent rating. Todd's experience in Durham should reflect nothing less than excellent. There are a few areas I have marked as "very good" which should not be taken as to reflect any disappointment in how Todd manages these areas. In my evaluation last year I asked that Todd challenge himself more in dealing with the status quo and I do feel he has done that. This is something I would encourage Todd to continue to do. I feel the established way of doing things in Durham needs to be challenged but also the established perspective needs shaking up. There are automatic walls that too often come up when discussing things such parking, UNH, zoning/land use and those walls need to be given less importance . As a newcomer to Durham I have a very different perspective because I bring other recent experience and see through fresh glasses. There have been many new people move into Durham and thankfully many of them have chosen to bring their energies to the table, this is a resource that should be heard from and encouraged as much as possible.

As to the delegation of time, I am often amazed at how Todd finds time to respond so extensively to the emails he often receives. I do assume that he gets far more than he shares with Council and that he is choosing wisely as to his time management however, there are times when I feel too much attention is given. That is my opinion thus the "very good" rather than the excellent. I accept Todd's choice in how he chooses to respond to vexing emails, I just think he could get away with less time spent on it.

I applaud Todd for the time and guidance in the selection of a new Economic Development Director this year. I also am pleased that he responded quickly to the recommendations from Councilor Howland and myself to move the position of that office out of the basement.

I would like to hear more from Todd about the challenges we face as a town going forward and his vision for meeting those challenges.

Thank you , Sally Tobias

	1 = Unacceptable	2 = Acceptable	3 = Good	4 = Very	Good	5			
			<u></u>	1	2	3	4	5	N/A
Ability	to maintain or improv	ve strong relationshi	ips with:						
٠	Town Council (respo	onsiveness to concer	rns)					\times	
•	External entities suc	h as UNH, town bus	inesses, etc.						×
•	Town department h	eads and staff						X	
٠	Town committees a	nd boards						X	
٠	Serves citizens effec	tively and efficiently	/			<u> </u>		\times	
Financi	al oversight:	·			-	1	1		
•	Financial performan	ce of the Town				×	1	1	
•	Fiscal responsibility	*** ·····					1	×	
•	Budget (process, pro	eparation, dissemina	ation)		1			X	
•	Budget (creation of								1
•	Accomplishment of	a second a second a second							1
	economic relationsh	-					1		
Leader	ahin.		····					<u> </u>	
		neo to the Council o	n all issues				17		
•	Provides clear guida Provides effective m								
•	departments	anagement of town							
٠	Improves the perfor	mance of town staff	f, when needed	. 1			1	1	-
	When necessary, ha					1			
	failed to perform co and/or compensation		ob description	,		ľ			
•	Competency in hum		th new hires			1	1	1	
-	during his administr						Ì	1	
•	Provides leadership		n committees		1			X	
•	and boards as neces								
Initiativ	····								
initiativ	Proposes appropriat	a initiatives (strates	ic direction to			† –	+		t
•	the Council	ie illitiarives/strates							
•	ls timely in follow up	a reports to Council	initiatives		- <u>+</u>			×	
•	Accomplishment of					 	+	*	<u> </u>
•	Accomplishment of Ability to be a vision		the second s		+	<u> </u>	<u> </u>	1	
	ADDITY TO DE A VISION	ary for future contri				1			
Other:							ļ	<u> </u>	ļ
٠	Appropriately challe	and the second				1×	ļ	 	_
•	Willingness to challe					12	<u> </u>	1	
٠	Appropriate allocation delegating non-esse		gies, including				×		

Provide additional written evaluation below or separately if you wish. Evaluation forms are due to Kitty Marple not later than <u>FRIDAY, JANUARY 31, 2020</u>. I SAFE TOWN VA ABUTE TO OPEN-AREWARTY - US SLOUPERAL CAPTIZEDS I SAFE TOWN VA ABUTE TO OPEN-AREWARTY - US SLOUPERAL CAPTIZEDS I SEE TOWN UMASILE TO OPEN-AREWARTY - - - -

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1 = Unacceptable 2 = Acceptable 3 = Good 4 = Very Good 5 = Excellent

		1	2	3	4	5	N/A
Ability t	o maintain or improve strong relationships with:						
٠	Town Council (responsiveness to concerns)				X		- <u>i</u>
	External entities such as UNH, town businesses. etc.					X	
•	Town department heads and staff				X		
•	Town committees and boards					X	
•	Serves citizens effectively and efficiently					X	
Financi	al oversight:						
•	Financial performance of the Town				x		
•	Fiscal responsibility					X	
•	Budget (process, preparation, dissemination)		-			X	
	Budget (creation of budget within Council guidelines)				x		
	Accomplishment of meaningful modifications in the economic relationship with UNH						X
_eaders	ship:					·····	
	Provides clear guidance to the Council on all issues				x		
	Provides effective management of town staff and departments				х		
	Improves the performance of town statf, when needed. When necessary, has removed individuals who have failed to perform consistent with their job description and/or compensation				X		
	Competency in human resource area with new hires during his administration				X		
	Provides leadership and support to town committees and boards as necessary.	:			х		

Initiative:				*******************************
 Proposes appropriate initiatives/strategic direction to the Council 			X .	
Is timely in follow up reports to Council initiatives			Х	
Accomplishment of Council's goals and objectives		X		
 Ability to be a visionary for future community planning 			x	
Other:				
Appropriately challenges the status quo			X	
 Willingness to challenge and support his convictions 			X	
 Appropriate allocation of time and energies, including delegating non-essential tasks 		X		

Provide additional written evaluation below or separately if you wish. Evaluation forms are due to Kitty Marple not later than <u>FRIDAY, JANUARY 31, 2020</u>.

Caram

I will follow former Councilor Katrek's lead and build my 2019-2020 review off of last year's assessment, since there is much that I could repeat, and it is not necessary to extoll Todd's virtues and repetitively mention the same issues year after year; I will note my new comments in red, and erase prior comments that are no longer appropriate.

Todd is wise, intelligent, friendly, hard-working, highly ethical and extremely patient. The Town of Durham is very lucky to have him, although of course there are some areas of potential improvement.

Todd presented a tight budget that was reasonable, even though it did not meet the town goal of avoiding a percentage tax increase. While Todd could have been even stricter in containing budget requests, the final budget came very close to matching the key desires of town residents.

Todd was sensitive in dealing with the "holiday tree" question. Although the final choices, driven by the committee, were relatively minor, they were controversial, and Todd made a slight but reasonable change in regard to the wreathes, that helped to placate those who were opposed to any change.

Todd provided the town with his usual exceptional performance. Looking forward, he can now move to further strengthen his municipal team. While Chief Kurz, Mike Lynch and others may be difficult to replace, Todd has an opportunity to insure that the town staff is improving in all areas, as life will certainly become even more complicated and difficult in the years ahead.

I believe that Todd still needs to work to ensure that the 1) the information the council receives from town staff is accurate and timely, and 2) that the town maximizes efforts to raise non-tax revenue to help keep the tax rate down. Todd gets kudos for supporting a very cost-efficient and operationally effective addition to the police station, and for promoting openness and community through the time-consuming but excellent work on Friday Updates.

In terms of development, the town will benefit long-term from the addition of the Riverwoods facility. However, Mill Plaza is still under discussion, and 66 Main Street continues to be a major disappointment, marring Main Street with a trash-filled cheaply-fenced eyesore for many years now. Although Todd is not directly responsible for these situations, it would be wonderful if he could reproduce the magic he demonstrated with the development of Madbury Commons, which has and likely will continue to have a very positive impact on the town for years to come.

The relationship with UNH continues to be solid, reflecting Todd's significant efforts to maintain a fair and collegial partnership on many issues, and to build an effective relationship with the new president. The difficulty of mixing student and town lifestyles is problematic but has benefited from many efforts by both the university and the town.