APPLYING THE CURRENT CODE TO THE ILLUSTRATIVE PLAN

The primary implementation obstacle contained in The precision with which various use distinctions are Without a change in approach, the Ordinance binds the the present Durham regulatory system is the rather conventional nature of the Zoning Ordinance, Site Plan Review Regulations, and Subdivision Regulations with detailed distinctions among various uses and multiple permitting requirements. The purpose of Durham's Zoning Ordinance, as stated in Section 175-3, is largely focused on "ensure[ing] that development is commensurate with the character and physical limitations of the land." Except for the preservation of "historic sites and structures" and reference to "enhances[ing] the achievement of the town's economic development goals", the purpose statement lacks reference to the design or form of development in creating and/or preserving the built character of a vibrant, mixed use downtown or compact, livable neighborhoods.

By their nature, Durham's Zoning Ordinance, Site Plan Review Regulations, and Subdivision Regulations are reactive to individual proposals, like many conventional zoning and development review systems. This leads to uncertainty in outcome from the perspective of both applicants and decision-making bodies.

Durham's Zoning Ordinance includes extensive use restrictions and review requirements that make it difficult to create a lively, mixed use center in the commercial core of the community. The Ordinance's focus on fine distinctions among uses makes review of development proposals cumbersome and time consuming. While a number of standards attempt to shape development, the Ordinance with its prominent focus on managing use, has not been successful in getting to the issue of how the area looks and functions.

made, including the definition of "mixed use", are unduly restrictive in places and may discourage appropriate in uses without the assurance that the development will development in the commercial core. The Ordinance actually reflect Durham's design objectives. defines permitted use as "a use specifically permitted or analogous to those specifically permitted as set forth in As an example, Durham allows mixed use with residential the Table of Uses or the zoning district standards." This appears to conflict with the definition of prohibited uses ("A use which is not specifically permitted.") and §175-11 of the Ordinance, which states that "any use not specifically permitted or permitted by conditional use permit is prohibited.").

The narrow construction of allowed uses, cited in §175-11 above, forces applicants to go before the Planning Board for an exceptionally large number of conditional uses. Furthermore, the Use Table includes a number of fine distinctions among similar types of uses, such as bed & breakfasts and inns and variations on mixed uses, which are conditional in all retail/commercial zones. This is surprising since these uses are quite appropriate for a mixed use commercial core and the purpose and intent of a conditional use permit is to allow certain uses that are not normally permitted (§175-21). With a requirement of at least five of the seven votes of the planning board to approve a conditional use (§175-22), the Ordinance may create barriers to development of these and other compatible uses. Add to this the requirement of Site Plan Review for any change in the occupancy of an existing building from one of the many categories of uses, including from one nonresidential to another nonresidential use, makes it harder to realize the goals of the Durham Strategic Plan. While concurrent review may save an applicant time and expense, it also requires the applicant to make a substantial investment in the preparation of a site plan. If the conditional use is denied, this expenditure may be for naught.

community to extensive review of minute differences

(office/retail on the ground floor, multiunit residential above) as a permitted use in the Central Business (CB) and Church Hill (CH) districts, as a conditional use in the Professional Office (PO) District, but is excluded in the Courthouse (C) District. The regulations contained in Section 175-23 of the Durham Zoning Ordinance, Section 9 of the Site Plan Regulations, and Section 9 of the Subdivision Regulations do not give either side reasonable certainty in outcome since standards are largely qualitative and compliance requires discretionary interpretation in their application. According to Town Staff and Boards, the current Ordinances do not provide for the type or form of development that reflects the community's desires and goals.

Section 175-29 establishes 5,000 square feet as the smallest nonconforming lot for a permitted use in a nonresidential district unless permitted by the Zoning Board of Adjustment as a special exception. Development of smaller lots may be desirable in some parts of the plan, but under current regulations will require review by both the Zoning Board of Adjustment and the Planning Board in a complicated process. It is not clear what is gained by engaging both boards.

The Ordinance limits retail stores to a maximum of 20,000 square feet. Recognizing community concern about large scale retail, this standard could discourage desirable, albeit somewhat larger, stores that if sited and designed appropriately might be a welcome addition to the commercial core.

APPLYING THE CURRENT CODE TO THE ILLUSTRATIVE PLAN

Section 175-38 defines the Residence A District as "high Current landscaping standards only partially address density", but requires a minimum lot size of 20,000 the treatment of public spaces and do not require the square feet and identifies conservation subdivisions as the planting of shade trees (§§175-116 and 175-120). favored development pattern. Neither of these strategies is appropriate for a compact, mixed use neighborhood. Currently, the Zoning Ordinance breaks the commercial The minimum lot size is too large and a more appropriate model for a subdivision is traditional neighborhood design, which encourages small lots, walkable, interconnected Hill (CH), Courthouse (C) and Coe's Corner (CC), again streets, and planned open spaces guided by the location focused on fine distinctions in use. The Strategic Plan of natural features.

(§175-54), with the possibility of another story in mixed use buildings, does not provide for either a fifth for automobile and marine sales and service. Combining story envisioned in portions of the Strategic Plan, nor sensitivity about where and when it may be appropriate to site taller structures.

In each of the districts that make up the commercial core, there are a number of standards that are intended Section 175-110 requires an applicant to provide a to guide development to reflect a walkable, downtown pattern. While the purpose of the Central Business District is generally consistent with the Strategic Plan, the outcome of current Ordinance standards have reportedly been less effective than desired, particularly from an economic development perspective.

Sometimes the standards prohibit things that might be parking areas is well intended, but bears examination, acceptable under specific conditions. In other cases, the standards require things that might not be necessary or parking. appropriate. The Ordinance does provide for waiver of standards by special exception, but there is no firm standard to guide when and how standards should be waived. The applicant is left to guess what the Planning Board is seeking and the Board must decide what an appropriate design response is and assure that it treats each applicant fairly. This attempt to provide flexibility is very time consuming, but without it the Town risks endorsing cookie-cutter development. Flexibility comes at the expense of uncertainty in outcome and increased time and work load for both the applicant and Town boards.

core into five districts (§§175-41,175-43 through 175-48) -Professional Office (PO), Central Business (CBD), Church places greater emphasis on form over fine distinctions in use. With a shift in emphasis from use to form, these Height limits of 30 feet in the retail/commercial districts five districts could be combined into one district with an overlay district for historic standards and another overlay the first four districts will allow businesses that tend to generate foot-traffic, but that are not currently allowed in the PO and CC districts, such as restaurants and retail uses.

> set number of parking spaces for each use. Mixed use development typically generates less parking demand than separated uses; however, the current Ordinance does not offer a separate parking standard for mixed use development. Excessive parking standards require unnecessary asphalt, which competes for desirable green space. The current standard for the maximum size of especially if the Town is able to procure structured

THE FORM-BASED APPROACH

FORM-BASED CODES: AN ABSTRACT

The following paragraphs are excerpts from the "Form-Based Codes Institute" one of the leading agencies working to advance the Planning Profession and communities world-wide towards more sustainable zoning practices.

Form-based codes foster predictable built results and a highquality public realm by using physical form (rather than separation of uses) as the organizing principle for the code. These codes are adopted into city or county law as regulations, not mere guidelines. Form-based codes are an alternative to conventional zoning.

Form-based codes address the relationship between building facades and the public realm, the form and mass of buildings in relation to one another, and the scale and types of streets and blocks. The regulations and standards in form-based codes, presented in both diagrams and words, are keyed to a regulating plan that designates the appropriate form and scale (and therefore, character) of development rather than only distinctions in land-use types. This is in contrast to conventional zoning's focus on the micromanagement and segregation of land uses, and the control of development intensity through abstract and uncoordinated parameters (e.g., FAR, dwellings per acre, setbacks, parking ratios, traffic LOS) to the neglect of an integrated built form. Not to be confused with design guidelines or general statements of policy, form-based codes are regulatory, not advisory.

Form-based codes are drafted to achieve a community vision based on time-tested forms of urbanism. Ultimately, a form-based code is a tool; the quality of development outcomes is dependent on the quality and objectives of the community plan that a code implements.

Eight Advantages to Form-Based Codes

1. Because they are prescriptive (they state what you want), rather than proscriptive (what you don't want), form-based codes (FBCs) can achieve a more predictable physical result. The elements controlled by FBCs are those that are most important to the shaping of a high quality built environment.

- 2. FBCs encourage public participation because they allow citizens to see what will happen where-leading to a higher comfort level about greater density, for instance.
- 3. Because they can regulate development at the scale of an individual building or lot, FBCs encourage independent development by multiple property owners. This obviates the need for large land assemblies and the megaprojects that are frequently proposed for such parcels.
- 4. The built results of FBCs often reflect a diversity of architecture, materials, uses, and ownership that can only come from the actions of many independent players operating within a communally agreed-upon vision and legal framework.
- 5. FBCs work well in established communities because they effectively define and codify a neighborhood's existing "DNA." Vernacular building types can be easily replicated, promoting infill that is compatible with surrounding structures.
- 6. Non-professionals find FBCs easier to use than conventional zoning documents because they are much shorter, more concise, and organized for visual access and readability. This feature makes it easier for non-planners to determine whether compliance has been achieved.
- 7. FBCs obviate the need for design guidelines, which are difficult to apply consistently, offer too much room for subjective interpretation, and can be difficult to enforce. They also require less oversight by discretionary review bodies, fostering a less politicized planning process that could deliver huge savings in time and money and reduce the risk of takings challenges.
- 8. FBCs may prove to be more enforceable than design guidelines. The stated purpose of FBCs is the shaping of a high quality public realm, a presumed public good that promotes healthy civic interaction. For that reason compliance with the codes can be enforced, not on the basis of aesthetics but because a failure to comply would diminish the good that is sought. While enforceability of development regulations has not been a problem in new growth areas controlled by private covenants, such matters can be problematic in already-urbanized areas due to legal conflicts with first amendment rights.
- ~ Peter Katz, President, Form-Based Codes Institute

Given general dissatisfaction with the physical results of regulations like Durham's, local governments around the country are increasingly turning to an alternative method of land development regulation. This method, known as a form-based code, is a particularly efficient and effective way to translate the ideals of a plan (achieved through consensus) into regulations.

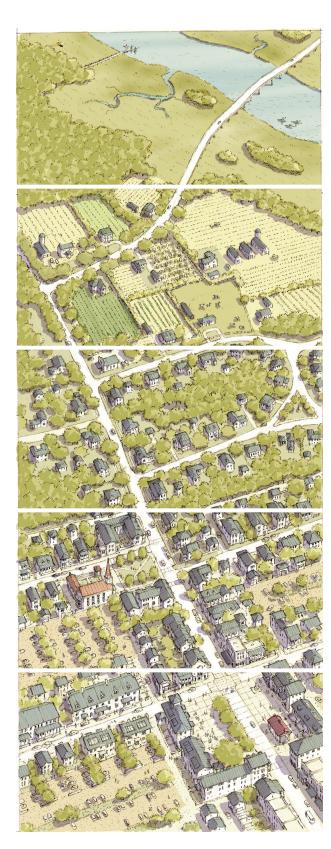
A form-based code is a land development regulatory tool that places primary emphasis on the physical form of the built environment with the end goal of producing a specific type of "place". The aim is to ensure development that is compact, mixed-use, and pedestrian-oriented.

The fundamental principle of form-based coding is how a building relates to the street (public realm), which becomes more important than use. In contrast to conventional land development regulations, form-based codes focuses on public spaces – including streets – shaped by individual private buildings.

Simple and clear graphic prescriptions for building height, building placement, and building elements (such as location of windows, doors, etc.) are used to ensure development respects the street. Land use is not ignored, but regulated using broad parameters that can better respond to market economies.

More information on this technique can be found at www. formbasedcodes.org and www.smartcodecentral.com.

THE TRANSECT AS AN ORGANIZING TOOL



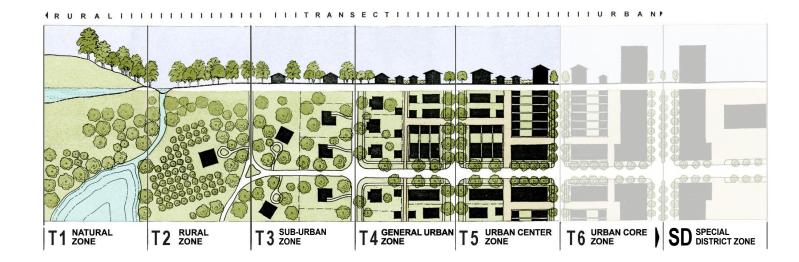
T-Zone T-1 (Natural) encompasses areas that are permanently protected from development, in most cases either by having been purchased or by protection of conservation laws. Very few manmade structures exist in these wilderness areas, although there may be a limited number of farms or ranching operations and campground areas.

T-Zone T-2 (Rural) provides a more rural lifestyle, with more open or natural space and few homes other than those related to farming or conserva-

T-Zone T-3 (Sub-urban) is predominantly single family residential with homes situated on moderate sized lots that are situated more closely than those in the T-2 Rural Zone. While still requiring driving, residences are closer to daily needs than in T-2. In T-3, streets lie more naturally relative to the topography, and lighting, sidewalks and other urban components are less common than in more urban areas.

T-Zone T-4 (General Urban) provides a bridge between T-3's suburban character and T-5's more urbanized character. Areas of development are organized in a more identifiable grid than in T-3. Residences are on smaller lots with more shallow setbacks. On the extreme edges of T-4, there may be development that is similar to T-3 Sub-urban at one end and a pattern similar to T-5's Urban Center at the other end. T-4 is predominantly residential in use and is attractive to those who value a more urban lifestyle, with residences on smaller lots or, perhaps, adjoining their neighbor's home, and daily needs are nearby.

T-Zone T-5 (Urban Center) is more diverse than earlier T-Zones and is characterized by more mixed use than T-4. It is characterized by shops, offices and live-work units in its center, townhouses and apartments slightly further out and a few single family residences at its edge. T-5's Urban Center is for people who prefer an even more urban lifestyle than is offered by T-4 and the higher activity level of a more bustling place, with grocery, restaurants, theatres, hardware stores and shops all within a short walk*.



When considering a form-based code, the first step is to identify existing Transect zones, sometimes referred to as "T-Zones". The Transect is an ordering device based on a geographical cross-section of an area that can be used to identify a range of environments based on their distinctive characteristics. In form-based coding, this organizing method is used instead of use-based pods to promote a more fine-grained type of environment, reflective of our most-loved places.

Though this type of organizing tool was first applied to the natural environment and the study of ecosystems, the Transect can be extended to the human habitat as well. By ordering aspects of the built environment according to intensity of human use, the Transect helps to achieve the appropriate range and application of elements from natural through urban.

For example, a street is more urban than a road, a curb more urban than a swale, a brick wall more urban than a wood wall, and an allee of trees more urban than a cluster. This gradient when rationalized and subdivided, becomes the urban Transect, the basis of a common zoning system.

Use of the Transect makes it possible to identify, retain and create desirable development patterns that provide a full array of authentic immersive human habitats. Again, this is compared to the current system that generally calls for specific responses regardless of the context.

The first step when preparing a form-based code is to measure the best existing examples of each zone within the community. This information can then be used to create the rules for each Transect Zone, which would then govern new development.

APPLICATION OF A FORM-BASED APPROACH IN DURHAM

To the right is an example of a Regulating Plan created for Jamestown, Rhode Island, with the Transect Zones indicated in shades of purple, lightest being T3 and darkest being T5. The natural and rural areas are shown in green. This transect-based zoning map has replaced the former use-based zoning map.

The table below shows the dimensional differences between Jamestown's former zoning ordinance and this calibrated and newly approved form-based code.



2. ALLOCATION OF 2	ONES per community (app			T2 RIRAL	R-29 DISTRICT		T3 VILAGE RESONAL ZONE	CL DISTRICT	T4 VALVE AND ZONE	CD DISTRICT	T5 VILLAGE T5 CENTER ZONE	SD precial. (see Table 11)
		50% min T1 and/or T2		50% min T1 and/or T2			10 - 30%		20 - 40%		not permitted	
By Right	L DENSITY (see Section 1.	N/A		1 unit / 20 ac avg.	varies by building type	varies by building type	Contains and	contact to building tree	12 units / ac. gross	varies by building type	24 units / ac. gross	
Other Function	i	by Variance		by Variance	varies by building type		10 - 20% min	varies by building type	20 - 30% min	varies by building type	N/A	
(Article 3 only)		by talance		by variance			10,20,01101		20.00001111		1904.	
c. BLOCK SIZE												
Block Perimeter		no maximum		no maximum	no maximum	no maximum	3000 ft. max	по такітит	2400 ft. max	no maximum	N/A	
	(see Table 3A and Table 3E											
DR		not permitted		not permitted			permitted		permitted		permitted	
ST		not permitted		not permitted			permitted		permitted		permitted	
RD		permitted		permitted			permitted		not permitted		not permitted	
Rear Lane		permitted		permitted			permitted		permitted		not permitted	
Rear Alley		not permitted		not permitted			permitted		beriupen		required	
Path	1	permitted		permitted			permitted		permitted		not permitted	
Passage		not permitted		not permitted			permitted		permitted		permitted	
Bicycle Trail	1	permitted		permitted			permitted		not permitted *		not permitted	
Bicycle Lane		permitted		permitted			permitted		permitted		not permitted	
Bicycle Route	1	permitted		permitted			permitted		permitted		permitted	
e. CIVIC SPACES (see Table 10)												
Park		permitted		permitted	Civic Space types	Civic Space types	permitted	Civic Space types	by Special Permit	Civic Space types	by Special Permit	
Green		not permitted		not permitted	not regulated by context	not regulated by context		not regulated by contr		not regulated by context		
Square		not permitted		not permitted			not permitted		permitted		permitted	
Plaza		not permitted		not permitted			not permitted		not permitted		permitted	
Playground		permitted		permitted			permitted		permitted		permitted	
f. LOT OCCUPATION												
Lot Width		NA		by Special Permit	100 or 150 ft. min		45 ft. min 120 ft. max*	80, 90 or 100 ft. min	35 ft, min 120 ft, max	40, 60, or 70 ft. min	18 ft. min 96 ft. max	
Lot Coverage	l,	N/A		by Special Permit	25% max	25% or 30% max	40% max *	25% or 30% max	50% max *	35% or 50% max	80% max *	
g. SETBACKS - PRINC	IPAL BUILDING							"SmartCode Lot Coverage in	cludes all impervious surface			
Front Setback (Principal		N/A		48 ft. min	30, 40 or 100 ft. min	15 or 30 ft. min	18 ft. min 50 ft max	30 or 50 ft. min	12 ft. min 24 ft. max	0 ft. min	0 ft. min 12 ft. max	
Front Setback (Secondary		N/A		48 ft. min			12 ft. min		6 ft. min 18 ft. max		0 ft. min 12 ft. max	
Side Setback		N/A		96 ft. min	10 or 25 ft. min	7, 10, or 30 ft. min	10 ft. min	7, 10, 30 or 50 ft. min	6 ft. min	0 ft. comm., 15 ft. res.	0 ft, min 24 ft, max	
Rear Setback		N/A		96 ft. min	30 or 100 ft, min		24 ft. min	38 or 50 ft. min	12 ft. min	15 or 30 ft. min	12 ft. min	
Frontage Buildout		N/A		N/A			NA		40% min		60% min	
h. SETBACKS - OUTB	UILDING											
Front Setback		N/A		20 ft. min +bldg serback			20 ft. min +bldg setback		20 ft, min +bldg setback		20 ft. min +bldg setback	
Side Setback	1	NIA		10 ft min	10, 15, 20 or 50 ft. min		10 ft min	7 or 20 ft, min	10 ft min	0 or 10 ft, min	10 ft min	
Rear Setback		N/A		3 ft. min	10, 15, 25 or 50 ft. min	10, 15 or 30 ft. min	10 ft. min	10, 20 or 30 ft. min	10 ft.	0, 10 or 20 ft. min	3 ft, max	
i. BUILDING PLACEME				and the same	0.11 01	0.11 01		0.11 0	l to t	0.11 0		
Edgeyard		permitted		permitted	Building Placement type			Building Placement by		Building Placement type		
Sideyard	-	not permitted		not permitted	not regulated by context			not regulated by conte		not regulated by context		
Rearyard		not permitted		not permitted			not permitted		permitted		permitted	
Courtyard		not permitted		not permitted			not permitted		not permitted		permitted	
j. PRIVATE FRONTAGE Common Yard		N/A	not regulated.	permitted	not regulated.	not requisted.	permitted	not requisted.	permitted	not regulated.	not permitted	
Porch & Fence		N/A N/A	regardless of context	not permitted	regardless of context	regardless of context	permitted permitted	not regurated, regardless of context	permitted	regardless of context	not permitted permitted	
Terrace or Dooryard		N/A	regardess of content	not permitted	regardess of content	regardess of context	not permitted	regardess of context	permitted	regardets of context	permitted	
Forecourt		N/A N/A		not permitted			not permitted		permitted		permitted	
Stoop		N/A		not permitted			not permitted		permitted		permitted	
Shapfront & Awning		N/A		not permitted			not permitted		permitted		permitted	
k. BUILDING HEIGHT (. pannas		paning	
Principal Building		N/A	35 ft. max	2 Stories max	35 ft max	35 ft. max	2 Stories max	35 ft. may	2 Stories max	35 ft. max	3 Stories max, 2 min	
Outbuilding		N/A		2 Stories max			2 Stories max	25 ft. max	2 Stories max		2 Stories max	
	N (see Table 7 &Table 9)	· ian	Aug no research	a second right	Agric med.	AU IL HOSE	A state will	Aut II. IIIIII.	A Community	AU II. IIIAL	A VINTAL WILL	_
Residential	n (see rause / & lable 5)	N/A		restricted use	no mixed use buildings	no mixed use buildings	restricted use	no mixed use building	open use	no mixed use buildings	open use	
Lodging	i	N/A N/A		restricted use	allowed by right	allowed by right	restricted use	allowed by right	restricted use	allowed by right	restricted use	
Office		N/A		restricted use	Slowed by right	Cacareo by right	restricted use	anowed by my/II	open use	anomeu oy ngin	open use	
Retail	i	N/A		restricted use		i	restricted use		open use		open use	

Given the various character areas in Durham and the If, however, the Town is not prepared to adopt a formdegree to which they are positioned to attract small or large-scale development proposals, a combination of methods for applying a form-based approach to specific zones, assuming that most developers might prefer to meet parcels in town are appropriate – be it mapped, floating, or overlay. Given the complexity and conventional nature of Durham's Zoning Ordinance and Site Plan certain and streamlined permitting process. and Subdivision regulations, however, the most effective and recommended approach would likely require the creation of a new zone or zones, rather than "surgical" repair of the existing regulations.

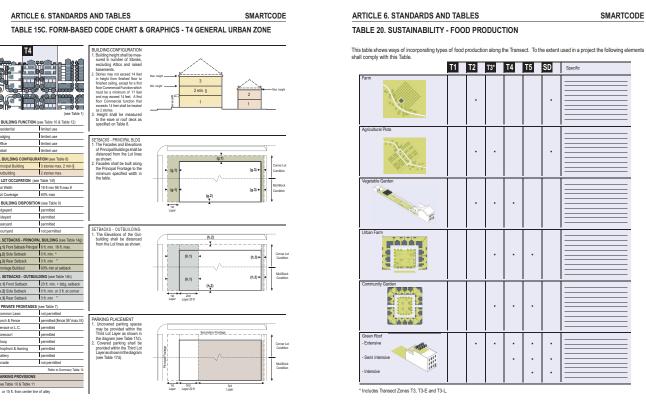
The decision about whether to adopt an overlay or floating zone or to create new mapped districts depends on Durham's level of comfort with requiring conformance to very specific standards. The simplest approach would be for the Town to replace the current CBD, PO, CH, C, and CC districts with a new zone that reflects the Illustrative the Planning Board, with appeals sent to the Planning Master Plan generated in the charrette. A form-based code could encourage more vitality in the downtown by guaranteeing a mix of uses, desired character of buildings, green spaces, and an interconnected network which could then be passed onto the Planning Board for of streets. In the CH and C districts, a form-based code an affirmation of conformance. could determine the type, shape, and character of new housing to define Main Street and protect Park Court. It Whatever mechanism is chosen, the success of implecould also promote infill development that fills in the gaps mentation is tied to three overarching tenets: along the street and fits seamlessly into the historic fabric. In the Main and Newmarket Gateway area, a form-based code could be used to indicate what new buildings should look like and where they should be placed in relation to the street to help repair the historic fabric and create a walkable center. In CC, a form-based code could require new buildings and additions to be built closer to the road with improved sidewalks and street trees to improve the look and feel of development at this important gateway to Durham.

based code outright, it could provide the option of developing in the desired form through overlay or floating the standards of the overlay or floating zone because it could allow increased development intensity and a more

A streamlined permitting process could employ a number of variations on delegated review authority. For example, it could expand on the current system of delegation under Section 175-17 of the Zoning Ordinance to direct reviews to a Technical Review Committee, made up of specific town staff, to ensure compliance with the Town's Site Plan Review Regulations. As in the current Ordinance, the Technical Review Committee could approve, disapprove, or make a recommendation to Board. Alternatively, the delegated review might be sent to the Zoning Administrator for a determination of substantial conformance with the specific standards,

- 1. To the extent practicable, the regulations should not look and function so differently from the existing Ordinances as to attract negative criticism on that ground alone;
- The regulations and mapping should contain a degree of flexibility to account for changing real estate development market conditions over time; and
- The procedures applicable to individual development proposals should contain clearly-described, streamlined, administrative approval mechanisms.

APPLICATION OF A FORM-BASED APPROACH IN DURHAM



Above left is an example of building form standards used to clarify building rules under form-based codes. Instead of searching through sections of a code, that basic requirements for a piece of property are contained on a single page. Above right is an example of a code "module" which clearly shows the rules for food production, or any other item that needs to be coded. Standards are set along the continuum of the Transect, with rural to urban applications.

Benefits of a Form-Based Code in Durham

Adoption of a form-based code would provide the Town with a simpler and quicker review process which results in development that is more in keeping with the form and character desired by the Town. A brief summary of possible improvements include:

• Eliminating the requirement that all allowed uses be specified as either permitted or conditional. If an unspecified use that looks and functions virtually the same as a permitted one is inadvertently left off the Town's list or is unanticipated by fast paced changes in today's market place, the Town does not have to lose a desirable economic development opportunity or go through a zoning text change to accommodate it.

- Refining and/or expanding development standards in the CB, PO, CH, C, and Coe's Corner (CC) districts to reflect the Illustrative Master Plan generated in the charrette, including the treatment of public spaces, making the outcome more certain, and eliminating the convoluted focus on increasingly finer definitions of uses.
- Eliminating the requirement for Board of Adjustment review of compact lots (5,000 square feet or less) in areas covered by and in conformance with the Illustrative Master Plan generated in the charrette. If smaller lots are called for in the Master Plan and form-based code, additional review as a special exception would not be necessary.
- Eliminating the need for a separate district for Church Hill by applying historic standards as an overlay district.
- Eliminating the requirement for site plan review for changes in use as long as the proposed development complies with the Illustrative Master Plan generated in the charrette.

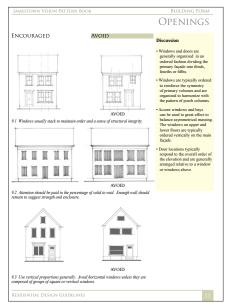
Master Plan

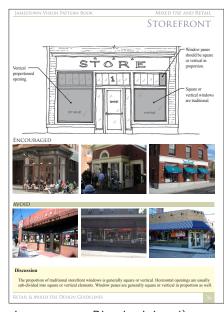
Whichever regulatory approach the Town pursues, it will need to provide the legal basis for its approach in the Town's Master Plan, which will be updated shortly.

If Durham wants to amend its land use regulations relatively quickly, the simplest approach is to amend the existing Master Plan to support those regulatory changes at the same time it adopts the amended regulations. If, however, the Town chooses to adopt amended regulations more slowly, the new or updated Master Plan should be drafted to include the outcome of the charrette and its recommendations.

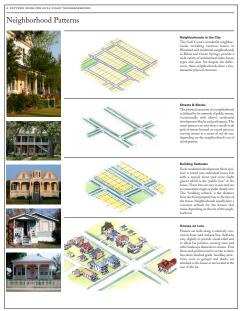
APPLICATION OF A FORM-BASED APPROACH IN DURHAM

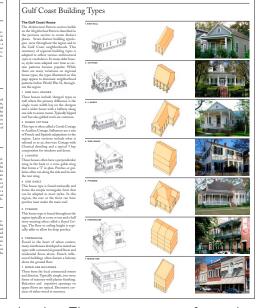


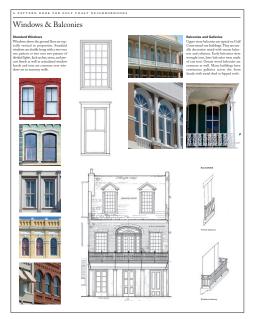




Above is an example of design guidelines (these pages are from Jamestown Rhode Island) to further assist homeowners and developers in creating buildings that reflect local character and building traditions.







Above is an example of a pattern book. These pages are from the pattern book developed for the Gulf Coast following hurricane Katrina. This Pattern Book serves as an optional resource for neighborhoods, homeowners, and developers who want to better understand strategies for making additions to existing buildings or constructing new buildings that reflect time-tested best practices in construction techniques and construction details from the local region.

Quick Fixes to the Current Code

The charrette team recommends a form-based code as the most effective way to implement the Strategic Plan. A form-based code would provide clearer standards and make the review process more understandable, reducing both time and expense. As the Town considers its commitment to form-based codes and capital planning, it might also consider the following list of "fixes" to the existing Zoning Ordinance. While some of the fixes may be "quick", others will require careful contemplation and investigation commensurate with preparing a form-based code.

- Amend the purpose of the Zoning Ordinance (§175-3) to include language about "creating a vibrant, mixed use downtown and compact, livable neighborhoods".
- Amend the definition of permitted and prohibited uses and §175-11 of the Ordinance to replace the current strict definition of permitted uses with more permissive language that includes uses similar to permitted (analogous) uses.
- Amend the definition of mixed use and review various conditional uses, particularly the fine distinctions among similar types of uses, such as bed & breakfasts and inns and variations on mixed uses, which are conditional in all retail/commercial zones. Some uses may, in fact, be appropriate for a mixed use commercial core and should be permitted, especially since the Ordinance describes a conditional use as one not normally permitted.
- Amend §175-22 to require a simple majority to approve a conditional use.
- Review the requirement of Site Plan Review for changes in occupancy of existing buildings with the intent of removing the requirement from conversions that reflect the mixed use goals of the Strategic Plan.
- Amend §175-29 to allow at least 3,000 square foot lots in the commercial core.
- Amend §175-38 to allow smaller lot sizes (5,000 to 10,000 square feet) in portions of the Residence A District that are part of the Strategic Plan when they are developed using traditional neighborhood

- design of small lots, walkable, interconnected streets, and planned open spaces guided by the location of natural features.
- Amend the definition of retail store to provide a mechanism to exceed the 20,000 square foot limit under conditions that reflect the Strategic Plan.
- Amend the 30 foot height limit in retail/commercial districts (§175-54) to allow four and five story structures envisioned in the Strategic Plan. See discussion of code modifications for mixed use structures on page C.18 of this report to guide part of this fix. Other components, such as when and where taller buildings are best located will require greater study and would be best reflected in a regulating plan and form-based code.
- Review and revise specific standards in the retail/ commercial districts to require waivers to reflect the Strategic Plan. It will be difficult to generate more specific design guidelines without preparing a regulating plan.
- Amend §§175-116 and 175-120 to require the planting of shade trees.
- Amend §§175-41,175-43 through 175-48 to create a single downtown district with a historic overlay in Church Hill and an automobile and marine sales and service overlay in the portions of Courthouse.
- Add a mixed use parking standard to §175-110.
- Review state authorized innovative land use controls such as Title LXIV Planning and Zoning §674:21 to assess whether the Town might use any particular control to implement the Strategic Plan, particularly various incentives, density bonuses for workforce housing, performance standards, flexible, inclusionary, and discretionary zoning, and impact fees.

Policy Recommendations

Through the course of the charrette, a number of policy issues were identified. Some generated recommendations that the Town could begin implementing right away. Other, more complex, issues will require additional study. As Durham updates its Master Plan, it should explore a variety of implementation strategies, many of which are outlined in Section E, and work with the community to build consensus around its goals to clarify appropriate strategies.