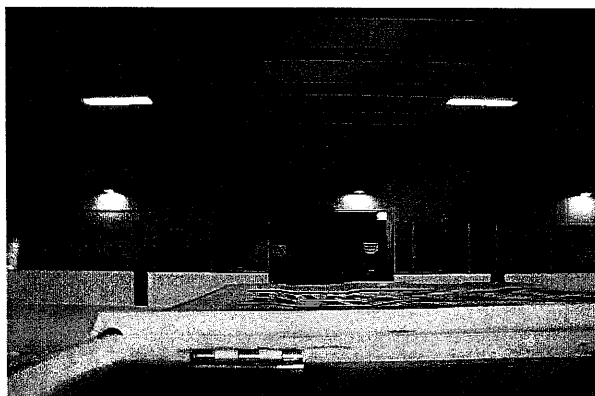


## CAPITAL IMPROVEMENT PROGRAM

| 121 | CHURCHILL RINK FUND                             | 2023 | 2024      | 2025    | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
|-----|---|------|-----------|---------|------|------|------|------|------|------|------|
| 122 | Renovations/Upgrades                            |      | 2,286,800 | 100,000 |      |      |      |      |      |      |      |
| 124 | Battery Powered Zamboni Ice Resurfacer Purchase |      |           | 150,000 |      |      |      |      |      |      |      |
|     | CHURCHILL RINK FUND TOTALS                      | 0    | 2,286,800 | 250,000 | 0    | 0    | 0    | 0    | 0    | 0    | 0    |

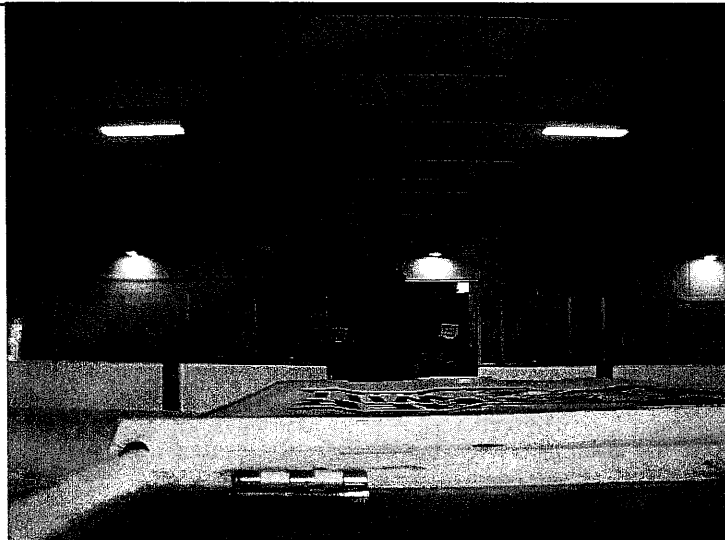
**CAPITAL IMPROVEMENT PROGRAM**

|   |                                     |                     |                           |
|---|-------------------------------------|---------------------|---------------------------|
| <b>PROJECT YEAR</b>   | 2024                                | <b>PROJECT COST</b> | \$2,286,800               |
| <b>DESCRIPTION</b>  | Churchill Rink Major Renovations    | <b>DEPARTMENT</b>   | Churchill Rink/Recreation |
| <b>IMPETUS FOR PROJECT (IE. MANDATED, COUNCIL GOAL, DEPT INITIATIVE, ETC.)</b>  |                                     |                     |                           |
| To ensure continued functionality, protect the infrastructure from further deterioration, improve user experience, expand facility use during the ice season to include high school level games, and create appropriate, functional space for off-ice season use.   |                                     |                     |                           |
| <b>DESCRIPTION (TO INCLUDE JUSTIFICATION)</b>   |                                     |                     |                           |
| <p>TBD proposed improvements for 2024 will be based on the results of a thorough due diligence phase and preliminary design process to be performed between late 2022 and early 2023 by an ice rink industry architectural design firm. The study will determine if the current facility infrastructure and building lot will support upgrades that would set the rink up to better serve the community for the foreseeable future, and if so, what those improvements could include, look like, and cost.</p> <p><b>A major fundraising initiative would be organized and carried out over the course of 2023 to fund these improvements if they are deemed feasible.</b></p> <p>Ideas for improvements include:</p> <p>Fully enclose, insulate &amp; dehumidify the facility. Build new changing rooms with showers. Add a public warming room and/or lobby. Relocate and upgrade the Zamboni room. Add bleachers or stands for viewing. Install a fire alarm and sprinkler system. Remove and replace existing refrigerated concrete slab. Install a new rink board system. Install a new Low Emissivity ceiling. Replace existing light fixtures with LED. Add party rooms / recreation space. Expand office space currently serving as skate rental storage, skate sharpening area, snack bar, and admissions window. Add exhaust fan system in playing surface area. And other enhancements that may be reveal themselves during the due diligence phase.</p> <p>Efforts to enclose the facility will increase usability/efficiency during warm humid weather and extreme cold spells, halt decay from moisture to steel and concrete, prevent walkways from being slippery and dangerous, allow off-season use during extreme heat, and prevent birds and pollen from making the facility difficult to keep clean. Plans include retaining views to the outside as they are an asset to the facility.</p> <p>This major initiative if completed would elevate the facility to a position of professionalism and prominence putting it on par with other area ice rinks including Dover and Rochester Arenas.</p> |                                     |                     |                           |
| <b>ESTIMATED COSTS:</b>   | <b>DESIGN ENGINEERING</b>           | \$                  | -                         |
|   | <b>CONSTRUCTION</b>                 | \$                  | <u>2,286,800</u>          |
|   | <b>NET PURCHASE PRICE</b>           | \$                  | <u>2,286,800</u>          |
| <b>FINANCING</b>  | <b>FUNDRAISING</b>                  | Unknown             |                           |
|   | <b>BOND - CHURCHILL RINK BUDGET</b> | Unknown             |                           |
|   | <b>CHURCHILL RINK FUND BALANCE</b>  | <u>Unknown</u>      |                           |
|   | <b>TOTAL FINANCING COSTS</b>        | \$                  | -                         |
| <b>IF BONDED:</b>   | <b>NUMBER OF YEARS</b>              | N/A                 |                           |
|   | <b>TOTAL PRINCIPAL</b>              | \$                  | -                         |
|   | <b>TOTAL INTEREST</b>               | \$                  | -                         |
|   | <b>TOTAL ESTIMATED COST</b>         | \$                  | -                         |



**CAPITAL IMPROVEMENT PROGRAM**

|   |  |                     |                                  |
|---|--|---------------------|----------------------------------|
| <b>PROJECT YEAR</b>   | 2025   | <b>PROJECT COST</b> | \$100,000                        |
| <b>DESCRIPTION</b>  | <i>Purchase Multi-Use Sport-Court Floor and Ceiling Fans</i> | <b>DEPARTMENT</b>   | <i>Churchill Rink/Recreation</i> |
| <b>IMPETUS FOR PROJECT (IE. MANDATED, COUNCIL GOAL, DEPT INITIATIVE, ETC.)</b>  |  |                     |                                  |
| Improving the facility to ensure continued functionality, improve user experience and create appropriate space for off-season use.  |  |                     |                                  |
| <b>DESCRIPTION (TO INCLUDE JUSTIFICATION)</b>   |  |                     |                                  |
| We are proposing the purchase of a special floor complete with lines for many sports and safer than the existing concrete slab for off-season use.                            |  |                     |                                  |
| Funding for completion of this purchase would come from fundraising if available, the rinks fund balance or a combination of both.  |  |                     |                                  |
| All annual operational expenses to run the rink are covered by revenue generated at the facility. No tax dollars are used, and none would be used to fund these improvements. |  |                     |                                  |
| <b>ESTIMATED COSTS:</b>   | <b>DESIGN ENGINEERING</b>                                    | \$                  | -                                |
|   | <b>CONSTRUCTION</b>  | \$                  | 100,000                          |
|   | <b>NET PURCHASE PRICE</b>                                    | \$                  | 100,000                          |
| <b>FINANCING</b>  | <b>FUNDRAISING</b>   | <b>ONE OPTION</b>   | ??                               |
|   | <b>UNH - CASH</b>  | \$                  | -                                |
|   | <b>BOND - CHURCHILL RINK BUDGET</b>                          | \$                  | -                                |
|   | <b>FEDERAL/STATE GRANT</b>                                   | \$                  | -                                |
|   | <b>CHURCHILL RINK FUND BALANCE</b>                           | <b>ONE OPTION</b>   | ??                               |
|   | <b>TOTAL FINANCING COSTS</b>                                 | \$                  | 100,000                          |
| <b>IF BONDED:</b>   | <b>NUMBER OF YEARS</b>                                       |                     | N/A                              |
|   | <b>TOTAL PRINCIPAL</b>                                       | \$                  | -                                |
|   | <b>TOTAL INTEREST</b>  | \$                  | -                                |
|   | <b>TOTAL ESTIMATED COST</b>                                  | \$                  | -                                |



**CAPITAL IMPROVEMENT PROGRAM**

|  |   |                     |                                  |
|--|---|---------------------|----------------------------------|
| <b>PROJECT YEAR</b>  | 2025  | <b>PROJECT COST</b> | \$150,000                        |
| <b>DESCRIPTION</b>   | <i>Purchase New Zamboni Battery Powered Ice Resurfacers</i> | <b>DEPARTMENT</b>   | <i>Churchill Rink/Recreation</i> |
| <b>IMPETUS FOR PROJECT (IE. MANDATED, COUNCIL GOAL, DEPT INITIATIVE, ETC.)</b>   |   |                     |                                  |
| Upgrade aging equipment, eliminate any concern for issues related to emissions in the facility.  |   |                     |                                  |
| <b>DESCRIPTION (TO INCLUDE JUSTIFICATION)</b>  |   |                     |                                  |
| <p>We are recommending purchasing a battery powered unit in 2025.</p> <p>Funding will come from fundraising is available or the rink's fund balance.</p> |   |                     |                                  |
| <b>ESTIMATED COSTS:</b>  | <b>PURCHASE</b>   | \$                  | <u>150,000</u>                   |
|  | <b>NET PURCHASE PRICE</b>                                   | \$                  | <u>150,000</u>                   |
| <b>FINANCING</b>   | <b>FUNDRAISING</b>  |                     | ??                               |
|  | <b>FUND BALANCE</b>   |                     | <u>??</u>                        |
|  | <b>TOTAL FINANCING COSTS</b>                                | \$                  | <u>150,000</u>                   |
| <b>IF BONDED:</b>  | <b>NUMBER OF YEARS</b>                                      |                     | N/A                              |
|  | <b>TOTAL PRINCIPAL</b>                                      | \$                  | <u>-</u>                         |
|  | <b>TOTAL INTEREST</b>                                       | \$                  | <u>-</u>                         |
|  | <b>TOTAL ESTIMATED COST</b>                                 | \$                  | <u>-</u>                         |

